

# ***INTEGRATED DEVELOPMENT PLAN***



**MIDVAAL  
LOCAL MUNICIPALITY**

<b>CONTENTS</b>		<b>PAGE NO.</b>
<b>ACKNOWLEDGEMENTS</b>		<b>1</b>
<b>EXECUTIVE SUMMARY</b>		<b>1</b>
<b>VISION</b>		<b>2</b>
<b>KEY PERFORMANCE PRIORITIES (KPP)</b>		<b>3</b>
<b>OBJECTIVES, STRATEGIES AND PROJECTS</b>		<b>4</b>
<b>MIDVAAL IDP STRATEGIC OBJECTIVES AND RELATED PROGRAMMES</b>		<b>5</b>
<b>THE WAY FORWARD</b>		<b>8</b>
<b>CHAPTER 1 – IDP OVERVIEW</b>		<b>9 - 15</b>
<b>1.1</b>	<b>INTRODUCTION</b>	<b>9</b>
<b>1.2</b>	<b>THE PROCESS</b>	<b>10</b>
<b>1.3</b>	<b>REPORT STRUCTURE</b>	<b>11</b>

<b>1.4</b>	<b>2010/2011 IDP PROCESS PLAN</b>	<b>11</b>
1.4.1	INFORMATION	11
1.4.2	INSTITUTIONAL ARRANGEMENTS AND PUBLIC PARTICIPATION	12
1.4.3	THE IDP YEAR PLANNER	15
1.4.4	PUBLIC PARTICIPATION PROCESS	15
1.4.5	PROJECTS IDENTIFIED DURING WARD MEETINGS FOR 2010/2011	15
1.4.6	COMMUNICATION PLAN	15

## **CHAPTER 2 – SITUATIONAL ANALYSIS: MAJOR FEATURES AND PRIORITY DEVELOPMENT NEEDS/CHALLENGES**

23 - 102

<b>2.1</b>	<b>BACKGROUND</b>	<b>23</b>
<b>2.2</b>	<b>DEMOGRAPHICS</b>	<b>27</b>
2.2.1	MIDVAAL LOCAL MUNICIPALITY AREA OF EXTENT	27
2.2.2	MAJOR PROVINCIAL AND ARTERIAL ROADS	28
2.2.3	DEVELOPMENT NODES AND CORRIDORS	28
2.2.4	SPATIAL COMPOSITION AND LAND USES	29
<b>2.3</b>	<b>SOCIO-ECONOMIC ANALYSIS</b>	<b>33</b>
2.3.1	POPULATION OF MIDVAAL LOCAL MUNICIPALITY AND DISTRIBUTION OF POPULATION / POPULATION GROWTH	33
2.3.2	POPULATION COMPOSITION	34
2.3.3	FUNCTIONAL LITERACY	35
2.3.4	PROGRESS IN EDUCATION	36
2.3.5	NUMBER OF HOUSEHOLDS PER POPULATION GROUP	36
2.3.6	NUMBER OF HOUSEHOLDS PER INCOME CATEGORY	37
<b>2.4</b>	<b>ECONOMIC ANALYSIS</b>	<b>38</b>
2.4.1	SECTORAL ANALYSIS	38
2.4.2	EMPLOYMENT	39
2.4.3	LABOUR	39
2.4.4	LABOUR DEPENDENCY	40
2.4.5	UNEMPLOYMENT OVERVIEW	41
2.4.6	LABOUR FORCE OVERVIEW	42
2.4.7	UNEMPLOYMENT OVERVIEW	42
2.4.8	GROSS DOMESTIC PRODUCT	43
2.4.9	HUMAN DEVELOPMENT INDEX	43
2.4.10	GINI COEFFICIENT	43
2.4.11	POVERTY RATE	44
2.4.12	POVERTY GAP	44
2.4.13	MIGRATIONS	45
<b>2.5</b>	<b>ENVIRONMENTAL FEATURES</b>	<b>45</b>

2.5.1	NATURAL ENVIRONMENT	45
2.5.1.1	CLIMATE	45
2.5.1.2	ATMOSPHERE	45
2.5.1.3	TOPOGRAPHY	46
2.5.1.4	HYDROLOGY AND DRAINAGE	46
2.5.1.5	FAUNA AND FLORA	46
2.5.1.6	SENSITIVE AREAS	47
2.5.1.7	GEOLOGY	48
2.5.1.8	CONSERVANCIES	49
2.5.2	ENVIRONMENTAL HEALTH MANAGEMENT	53
<b>2.6</b>	<b>INSTITUTIONAL ORGANISATION AND FINANCE</b>	<b>55</b>
2.6.1	INTERNAL ORGANISATION AND FINANCE	55
2.6.2	FINANCIAL CAPACITY	58
2.6.3	COMMUNITY ISSUES/NEEDS	59
<b>2.7</b>	<b>TOURISM / MARKETING</b>	<b>59</b>
2.7.1	TOURISM ELEMENTS	59
2.7.2	REGIONAL TOURISM ORGANISATION	61
<b>2.8</b>	<b>LOCAL ECONOMIC DEVELOPMENT</b>	<b>61</b>
2.8.1	LOCAL ECONOMIC PROJECT WITHIN MIDVAAL LM	62
2.8.2	GAUTENG ECONOMIC DEVELOPMENT AGENCY	64
<b>2.9</b>	<b>HOUSING</b>	<b>65</b>
<b>2.10</b>	<b>SOCIAL SERVICES</b>	<b>70</b>
2.10.1	HEALTH	70
2.10.2	WELFARE	72
2.10.3	EDUCATIONAL SERVICES	73
2.10.4	OTHER COMMUNITY FACILITIES	75
2.10.5	SPORTS, ARTS, CULTURE & RECREATION	77
2.10.6	CEMETERIES AND CREMATORIA	79
2.10.7	POST AND TELECOMMUNICATION	79
2.10.8	COMMUNITY ISSUES AND NEEDS	80
2.10.9	LAND RESTITUTION PROJECT (KUDUNG)	80
<b>2.11</b>	<b>SAFETY AND SECURITY</b>	<b>81</b>
<b>2.12</b>	<b>DISASTER MANAGEMENT PLAN (DMP)</b>	<b>82</b>
<b>2.13</b>	<b>TRANSPORTATION</b>	<b>83</b>
<b>2.14</b>	<b>INFRASTRUCTURE</b>	<b>83</b>
2.14.1	WATER	83
2.14.2	SANITATION	87
2.14.3	ELECTRICITY	89
2.14.4	SOLID WASTE	90
2.14.5	ROADS AND STORMWATER	91

2.14.6	RAILWAY NETWORK	92
2.14.7	AIRPORTS	93
<b>2.15</b>	<b>SWOT ANALYSIS</b>	<b>93</b>
<b>2.16</b>	<b>WARD BASED ASSESSMENT AND PROJECT IDENTIFICATION</b>	<b>96</b>
<b>2.17</b>	<b>KEY PRIORITIES</b>	<b>102</b>

<b>CHAPTER 3 - STRATEGIC AGENDA AND POLICY GUIDELINES APPLICABLE TO MIDVAAL LOCAL MUNICIPALITY</b>	<b>103 - 128</b>
--	------------------

<b>3.1</b>	<b>INTRODUCTION</b>	<b>103</b>
<b>3.2</b>	<b>KEY DETERMINANTS TO THE IDP</b>	<b>104</b>
3.2.1	LOCAL DIRECTIVES	104
3.2.2	VISION	104
3.2.3	PRINCIPLES UNDERLYING THE VISION	104
3.2.4	FUNDAMENTALS	104
3.2.5	MIDVAAL KEY PERFORMANCE AREAS	105
<b>3.3</b>	<b>MIDVAAL SPATIAL DEVELOPMENT FRAMEWORK</b>	<b>105</b>
3.3.1	INTRODUCTION	105
3.3.2	LEGAL FRAMEWORK	106
3.3.3	DEVELOPMENT PRINCIPLE	116
3.3.4	MIDVAAL SDF – DEVELOPMENT GUIDELINES / STRATEGIES ACCELERATED AND SHARED GROWTH INITIATIVE FOR SOUTH AFRICA (ASGISA)	118
➤	URBAN EDGE	119
➤	RE-ALIGNMENT OF THE 2010-2011 URBAN EDGE	120
➤	PROTECTION OF OPEN SPACE AND CONSERVATION AREAS	121
➤	PROMOTION OF A STRONG MOVEMENT NETWORK	121
➤	PROMOTION OF COMPACT URBAN FORM	122
➤	PROMOTION OF A HIERARCHY OF NODES	123
➤	R59 – ECONOMIC DEVELOPMENT CORRIDOR	124
➤	R82 – MOBILITY / RESTRICTED DEVELOPMENT CORRIDOR	125
➤	URBAN RESIDENTIAL AREAS	125
➤	INDUSTRIAL / COMMERCIAL AREAS	125
➤	INFORMAL SETTLEMENTS	126
➤	RURAL RESIDENTIAL AND PERIPHERAL USES	126
➤	INTENSIVE AGRICULTURE	126
➤	AREAS REQUIRING FURTHER INVESTIGATION	126
➤	FOCUS AREAS FOR LAND REFORM AND RURAL LED DEVELOPMENT	128
➤	ECO-TOURISM ACTIVITIES	128
➤	LAND USE MANAGEMENT	128

**CHAPTER 4 - OBJECTIVES, STRATEGIES AND PROJECTS****128 - 156**

<b>4.1</b>	<b>STRATEGIC OBJECTIVE 1: SPATIAL DEVELOPMENT AND INTEGRATION</b>	<b>129</b>
4.1.1	OBJECTIVE	129
4.1.2	STRATEGIES	129
<b>4.2</b>	<b>STRATEGIC OBJECTIVE 2: POVERTY ALLEVIATION AND GENDER EQUALITY</b>	<b>132</b>
4.2.1	OBJECTIVE	132
4.2.2	STRATEGIES	132
<b>4.3</b>	<b>STRATEGIC OBJECTIVE 3: ECONOMIC DEVELOPMENT</b>	<b>134</b>
4.3.1	OBJECTIVE	134
4.3.2	OBJECTIVE	135
4.3.3	STRATEGIES	135
<b>4.4</b>	<b>STRATEGIC OBJECTIVE 4: ENVIRONMENT MANAGEMENT</b>	<b>139</b>
4.4.1	OBJECTIVE	139
4.4.2	STRATEGIES	139
<b>4.5</b>	<b>STRATEGIC OBJECTIVE 5: INSTITUTIONAL DEVELOPMENT</b>	<b>141</b>
4.5.1	OBJECTIVE	141
4.5.2	STRATEGIES	141
<b>4.6</b>	<b>STRATEGIC OBJECTIVE 6: FINANCIAL VIABILITY</b>	<b>143</b>
4.6.1	OBJECTIVE	143
4.6.2	STRATEGY	143
<b>4.7</b>	<b>STRATEGIC OBJECTIVE 7: COMMUNITY DEVELOPMENT</b>	<b>144</b>
4.7.1	OBJECTIVE	144
4.7.2	STRATEGY	144
<b>4.8</b>	<b>STRATEGIC OBJECTIVE 8: SAFE AND SECURE ENVIRONMENT</b>	<b>144</b>
4.8.1	OBJECTIVE	144
4.8.2	STRATEGY	144
<b>4.9</b>	<b>STRATEGIC OBJECTIVE 9: ENGINEERING SERVICES AND SERVICE DELIVERY</b>	<b>145</b>
4.9.1	OBJECTIVE	145
4.9.2	STRATEGY	145
<b>4.10</b>	<b>PROJECTS IN SUPPORT OF THE OBJECTIVES AND STRATEGIES</b>	<b>146</b>
➤	GRANTS	173

➤ MIG ALLOCATION: 2009/10	173
➤ NEIGHBOUR DEVELOPMENT PARTNERSHIP GRANT (NDPG)	174

## CHAPTER 5 - FINANCIAL PLAN

175

## CHAPTER 6 – PERFORMANCE MANAGEMENT FRAMEWORK

184

<b>6.1</b>	<b>INTRODUCTION</b>	<b>184</b>
<b>6.2</b>	<b>OBJECTIVES OF THE PERFORMANCE MANAGEMENT SYSTEM FOR MIDVAAL</b>	<b>185</b>
6.2.1	FACILITATE INCREASED ACCOUNTABILITY	185
6.2.2	FACILITATE LEARNING AND IMPROVEMENT	185
6.2.3	PROVIDE EARLY WARNING SIGNALS	186
6.2.4	FACILITATE DECISION-MAKING	186
<b>6.3</b>	<b>PRINCIPLES GOVERNING PERFORMANCE MANAGEMENT</b>	<b>186</b>
6.3.1	OWNERSHIP	186
6.3.2	INTEGRATED DEVELOPMENT PLAN	186
6.3.3	SIMPLICITY	186
6.3.4	POLITICAL DRIVEN	186
6.3.5	TRANSPARENCY AND ACCOUNTABILITY	186
6.3.6	INTEGRATION WITH OTHER PROCESSES	187
6.3.7	OBJECTIVITY	187
<b>6.4</b>	<b>POLICY AND LEGISLATIVE FRAMEWORK</b>	
6.4.1	WHITE PAPER ON LOCAL GOVERNMENT 1998	187
6.4.2	THE MUNICIPAL SYSTEM ACT (2000)	188
6.4.3	MUNICIPAL PLANNING AND PERFORMANCE MANAGEMENT REGULATIONS (2001)	189
<b>6.5</b>	<b>MIDVAAL'S PERFORMANCE MANAGEMENT SYSTEM PROCESS: HOW IT WILL HAPPEN</b>	<b>189</b>
<b>6.6</b>	<b>KEY PERFORMANCE INDICATORS (KPI'S)</b>	<b>191</b>

<b>6.7</b>	<b>AUDITING</b>	<b>192</b>
6.7.1	INTERNAL AUDIT	193
6.7.2	PERFORMANCE & AUDIT COMMITTEE	194
6.7.3	MIDVAAL'S PERFORMANCE & AUDIT COMMITTEES DUTIES	194
<b>6.8</b>	<b>PUBLIC PARTICIPATION</b>	<b>194</b>
<b>6.9</b>	<b>KEY PERFORMANCE AREAS (KPA'S)</b>	<b>194</b>
6.9.1	BASIC SERVICE DELIVERY	195
6.9.2	MUNICIPAL INSTITUTIONAL DEVELOPMENT & TRANSFORMATION	195
6.9.3	LOCAL ECONOMIC DEVELOPMENT	195
6.9.4	MUNICIPAL FINANCIAL VIABILITY & MANAGEMENT	195
6.9.5	GOOD GOVERNANCE & PUBLIC PARTICIPATION	195

## MAPS

**MAP 1** - MIDVAAL SPATIAL DEVELOPMENT FRAMEWORK

**MAP 2** - URBAN EDGE

## ANNEXURES

ANNEXURE 'A' - LOCAL GOVERNMENT COMMENTS ON IDP 2009/2010

ANNEXURE 'B' - DISASTER MANAGEMENT

ANNEXURE 'C' - SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN (SDBIP) 2010 - 2011

ANNEXURE 'D' - MIDVAAL LM TURN AROUND STRATEGY

ANNEXURE 'E' - MIDVAAL LM PROCESS PLAN



## ACKNOWLEDGEMENTS

The compilation of IDP's is a team effort and could not be compiled by an individual. The following persons need to be thanked for their contribution to this process and this specific document:

- The Executive Mayor of Midvaal.
- Office of the Speaker for assistance with the public participation process.
- The members of the Mayoral Committee for their continued support.
- All Ward Councillors for their inputs during the Ward IDP process.
- The Municipal Manager for his innovative inputs.
- All HOD's for their inputs in the process.
- Department of Development and Planning for their support.
- Officials at Department of Local Government.
- Sedibeng IDP Office

At Midvaal Local Municipality the IDP process forms the basis of all decision-making processes as well as the budgeting process and acts as a strategic management tool integrating Departments on a horizontal and vertical level. The Ward based IDP process implemented at Midvaal has been described by the MEC as innovative and a best practice process in Gauteng.

Herewith the 2010/2011 IDP document.

## EXECUTIVE SUMMARY

### INTRODUCTION

The Development Facilitation Act, 1995 (Act 67 of 1995) read with the Local Government Transition Act, 1993 (Act 209 of 1993) required that local authorities compile Land Development Objectives (LDO) and Integrated Development Plans (IDPs) for their areas of jurisdiction. The concept of IDP's was subsequently entrenched in the Municipal Systems Act, 2000 (Act 32 of 2000). IDP is a strategic planning system which links community needs to the local authority's budget. The Act allows for the annual revision of these plans. The IDP process is a 5 year cycle process and a new 5 year cycle starts from July 2008.

The Midvaal IDP Projects are listed to mid 2013.

An IDP could be described as a single, inclusive and strategic plan for the development of the municipality, which:

- ❖ Links, integrates and co-ordinates plans and takes into account proposals for the development of the municipality;
- ❖ Aligns the resources and capacity of the municipality with the implementation of the plan;
- ❖ Forms the policy framework and general basis on which annual budgets must be based;

- ❖ Is compatible with national and provincial development plans and planning requirements binding on the municipality in terms of legislation.

The 2010/2011 Integrated Development Plan (IDP) consists of the following core components:

- ❖ The municipality's vision for long term development;
- ❖ An assessment of the existing level of development in the municipality (situational analysis) and Socio-Economic Analysis;
- ❖ The Council's development priorities and objectives;
- ❖ A Spatial Development Framework (SDF) and basic guidelines for a land use management system;
- ❖ The Council's development strategies, which must be aligned with national and provincial sectoral plans and planning requirements binding on the municipality in terms of legislation;
- ❖ Projects and Programmes per Sector as prioritized;
- ❖ A financial plan with a budget projection for three years;
- ❖ Key performance indicators and performance targets (PMS);
- ❖ Service Delivery Plan;
- ❖ Public Involvement.

The Executive Summary provides a brief synopsis of the 2009/2010 IDP and for more detail the complete document should be referred to.

## VISION

The following vision was adopted for the Midvaal Local Municipality:

*"The Midvaal Municipal area, as the southern growth point of Gauteng, will be a renowned centre for residential settlement, tourism, agriculture, business, industry and commerce. We strive to enhance and sustain the quality of life in our urban and rural areas."*

The vision is underpinned by the following principles:

- ❖ Sustainable growth and development, a special focus on rural areas
- ❖ Quality, affordable services
- ❖ Financial and fiscal discipline
- ❖ Transformation and integration
- ❖ Accountable and transparent local government
- ❖ Recognition of the diversity of our communities
- ❖ Respect for the fundamental rights of every person
- ❖ Equity
- ❖ Focus on economical growth and asset management
- ❖ Safe and secure living environments
- ❖ Maintenance of open spaces and natural assets

The vision will provide direction in the planning process and will ensure that the process is focused. In terms of the vision, there are certain **fundamentals** or non-negotiables, which provide guidelines for decision-

making. These guidelines should form the basis for any decision made by the Midvaal Local Municipality, stakeholders, interested and affected parties and potential investors:

- ❖ Promote development which is in line with the Midvaal Spatial Development Framework and Provincial Urban Edge (Provincial Urban Edge Policy)
- ❖ Protect the Midvaal Central Business District (CBD) (Meyerton CBD) as the primary node.
- ❖ Protect and promote public and private investment.
- ❖ Preserve and protect natural resources and sensitive environmental areas.
- ❖ Support the socio-economic growth and development of the regional and sub-regional centres to the benefit of the entire Midvaal Local Municipality
- ❖ Promote physical, social and economic integration within the Midvaal Local Municipality.
- ❖ Consistency in policies, strategies, land use management and by-laws.
- ❖ Promote gender quality and youth development

The objectives, strategies and interventions forthcoming from the IDP support the vision and fundamentals. The Spatial Development Framework provides a spatial reflection of the vision, giving effect to the principles and fundamentals by guiding spatial development in the area.

## KEY PERFORMANCE PRIORITIES (KPP)

**The following is a summary of the Key Development Priorities identified for the Midvaal area from the situational analysis and community consultation process:**

- ❖ Economic Development;
- ❖ Ensure Sustainable Development Strategies;
- ❖ Improve provision for information;
- ❖ Skills Development;
- ❖ LED support and implementation;
- ❖ Integrated Land Use Management System;
- ❖ Re-alignment of the Urban Edge;
- ❖ Implementation and monitor of a Performance Management System. (PMS);
- ❖ Environmental Management.
- ❖ Optimise tourism potential;
- ❖ Rural Development;
- ❖ Poverty alleviation, particularly in rural areas;
- ❖ Service backlogs (water, sanitation, electricity, roads, stormwater, solid waste, cleansing) needs to be addressed;
- ❖ Upgrading and maintenance of roads and stormwater , electricity, water, sewer and purification networks;
- ❖ Improve access and linkages between towns, informal and rural settlements;

- ❖ Public transportation should be improved. Bus and taxi ranks must be upgraded and the railway line should be better utilised. Public facilities should be provided at bus stops, taxi ranks and stations;
- ❖ Improve solid waste management;
- ❖ Broaden Revenue Base;
- ❖ Ensure high level of payment for Services;
- ❖ Indigent provision;
- ❖ Access to land, housing and security of tenure;
- ❖ Access to social services and community centres;
- ❖ Building of new and upgrading of existing sport and recreation facilities;
- ❖ Improvement education facilities on all levels;
- ❖ Implementation of the HIV/AIDS plan;
- ❖ Crime prevention (Safety and Security);
- ❖ Water and electricity loss management;
- ❖ Extension of Engineering Services to unserved areas; and
- ❖ Upgrading and extension of bulk Engineering Services in support and in line with new developments.

## OBJECTIVES, STRATEGIES AND PROJECTS

Objectives are the specific goals that have to be achieved, in order to bring the current situation including identified community needs closer to the Vision. The Strategies are the actions and interventions required to implement the Objectives and eventually culminate in a list of Projects. There are nine Strategic Objectives to be achieved in the Midvaal Municipality, and as part of the Strategy to achieve these, several Programmes have been formulated per each of the Strategic Objectives. The table below provides a summary of the various Strategic Objectives and Programmes as discussed in Chapter 4 of the IDP.

The projects are prioritised and included in a Financial Plan for the municipality. Refer to the IDP document and specifically the Financial Plan (Chapter 5) for more information.

The IDP then concludes with a broad overview of the Performance Management System for the Midvaal Municipality which aims to measure progress with regards to the implementation of projects and programmes identified.

## MIDVAAL IDP STRATEGIC OBJECTIVES AND RELATED PROGRAMMES

STRATEGIC OBJECTIVE		PROGRAMME	
1.	<b><i>Spatial Development and Integration</i></b>	1.1	Maintain a Well-Established Hierarchy of Nodes throughout the Midvaal Municipality Area
		1.2	Promotion of Spatial Integration
		1.3	Formalise and Upgrade Informal Settlements
		1.4	Provision of Housing
		1.5	Provision of New Social Facilities
		1.6	Enable Access to Land and Security of Tenure
		1.7	Uniform Land Use Management and GIS
		1.8	Public Transport Plan
		1.9	Discouragement of Land Invasions
2.	<b><i>Poverty Alleviation and Gender Equality</i></b>	2.1	Improve access to social facilities and infrastructure for rural communities and disadvantaged groups, particularly women, children and the elderly by way of Multi Purpose Community Centres (Thusong Centres)
		2.2	Provide Basic Engineering Services to existing Social Facilities; upgrade and maintain Existing Social Facilities
		2.3	Raise Development Levels of Disadvantaged and Vulnerable Groups in Society

STRATEGIC OBJECTIVE		PROGRAMME	
3.	<b>Economic Development</b>	3.1	Enhance the Tourism Potential of the Midvaal Area
		3.2	Promote Local Economic Development Initiatives
		3.3	Create an Entry Level into the Market System for Emerging Business, the Informal Sector and SMMEs
		3.4	Promote a Diversity of Economic Activities throughout Midvaal
		3.5	Maintenance and Improvement of Development Standards
		3.6	Create a Safe and Secure Environment
		3.7	Employment creation and income generation (Early Warning Report)
4.	<b>Environment Management</b>	4.1	Implement Proactive Measures to Protect the Environment
		4.2	Ensure that Mitigation Measures are considered in Development Proposals
5.	<b>Institutional Development</b>	5.1	Augment the Institutional Capacity of the Midvaal Municipality
		5.2	Improve Access to Municipal Services and Improve Service Delivery
		5.3	Implementation of a Performance Management System
6.	<b>Financial Viability</b>	6.1	Improvement of Revenue Base (Income stream)
		6.2	Feasible tariff policy
		6.3	Planned expenditure of Grants
		6.4	Clear defined ratios between capital and operational budgets
		6.5	Asset Management
		6.6	Reduction and management of outstanding debts
		6.7	Management of budget linked to PMS
		6.8	Submission of financial statements

STRATEGIC OBJECTIVE		PROGRAMME	
7.	Community Development	7.1	Improved Aids planning and implementation of Midvaal HIV/Aids Policy
		7.2	Provision of Education facilities
		7.3	Provision of Sports and Recreation facilities
		7.4	Provision of Social and Community facilities
8.	Safe and secure environment	8.1	Ensure integration of safety and security agencies
		8.2	Ensure proper implementation of Disaster Management Plan
		8.3	Provision of safety to all residents
9.	Engineering Services and Service Delivery	9.1	Provision and Upgrading of Basic Infrastructure to address Backlogs
		9.2	Maintenance of assets and infrastructure to maintain and enhance service levels
		9.3	Provision of New Engineering Infrastructure

## THE WAY FORWARD

*Government has a key challenge with the facilitation of transformation and improving service delivery, culminating into accountability and responsiveness.*

*In an attempt to meet this challenge, National Government introduced performance management at local government through legislation in terms of Chapter 6 of the Municipal Systems Act, 2000 (Act 32 of 2000) in August 2001.*

*The PMS system allows for the management of accountability within the Local Authority in order to improve performance. The system will assist in efficient and informed decision-making regarding the allocation of resources and improve the realisation of the objectives of the IDP.*

*The Midvaal Local Municipality has a Performance Management System Policy, which is already actively being monitored in terms of its performance criteria.*

*The Midvaal Local Municipality will carry the IDP forward through the finalisation of a 2010/2011 budget and the implementation of strategies and interventions forthcoming from the IDP. Due to the limited internal financial capacity of the Municipality, it is reliant on funding from external sources,*

*particularly the Sedibeng District Municipality, Provincial Government and development agencies to ensure the implementation of capital projects.*

*The Representative Forum which was established as part of the IDP process must continue to be involved in the implementation and monitoring of the IDP. Meetings of the Representative Forum should therefore take place on a regular basis. Efforts will also be made to augment the Representative Forum to include a broader stakeholder base, particularly Provincial Departments and other service providers.*